

September 2014

# **Global Banking and Markets**

**Investor Update** 

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# Forward-looking statements

This presentation and subsequent discussion may contain certain forward-looking statements with respect to the financial condition, results of operations, capital position and business of the Group. These forward-looking statements represent the Group's expectations or beliefs concerning future events and involve known and unknown risks and uncertainty that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Additional detailed information concerning important factors that could cause actual results to differ materially is available in the 2014 Interim Report. Past performance cannot be relied on as a guide to future performance.

This presentation contains non-GAAP financial information. Reconciliation of non-GAAP financial information to the most directly comparable measures under GAAP are provided in the 'reconciliations of non-GAAP financial measures' supplement available at www.hsbc.com.

### Introduction

HSBC's Global Banking and Markets' business model and strategy are well established:

- We connect clients to international growth opportunities through our:
  - Distinctive geographical network, which connects developed and faster-growing regions
  - Long-standing and diversified client franchise
  - Strength in products that will benefit from global trends
- By executing our strategy we are delivering resilient and diversified financial results
- We conduct our business in accordance with our long-held values whilst implementing Global Standards
- Collaboration with HSBC's other global businesses allows us to appropriately service the needs of our international client base

# Contents

1	Performance overview
2	Distinctive business model
3	Positioned for growth
Α	Appendix

# HSBC Holdings plc financial overview - Interim results 2014 - Financial highlights<sup>1</sup>

Summary financial highlights, USDbn		Better/(worse)			
	1H13	2H13	1H14	1H14 vs 1H13	1H14 vs 2H13
Reported PBT	14.1	8.5	12.3	(12)%	45%
Underlying <sup>2</sup> PBT	13.0	8.6	12.6	(4)%	46%

Key ratios, %				
,	1H13	2H13	1H14	КРІ
Return on average ordinary shareholders' equity <sup>3</sup>	12.0	6.5	10.7	12-15%
Cost efficiency ratio	53.5	66.6	58.6	mid-50s
Jaws (underlying) <sup>4</sup>	-	-	(5.7)	Positive
Advances-to-deposits ratio <sup>5</sup>	74.1	72.9	74.0	< 90
Common equity tier 1 ratio (transitional basis) <sup>6</sup>	N/A	10.8	11.2	>10%
Common equity tier 1 ratio (end point basis) <sup>6</sup>	10.1	10.9	11.3	>10%

#### Notes

- 1. All figures are reported unless otherwise stated
- 2. Adjusted for foreign currency translation differences, acquisitions, disposals and changes in ownership levels of subsidiaries, associates, joint ventures and businesses, and fair value ("FV") movements in credit spread on own long-term debt issued by Group and designated at fair value
- 3. On an annualised basis
- 4. Calculated as percentage growth in net operating income before loan impairment charges and other credit risk provisions ('revenue') less percentage growth in total operating expenses, 1H14 versus 1H13
- 5. Excludes reverse repos and repos
- 6. On 1 January 2014, CRD IV came into force and capital and RWAs at 30 June 2014 are calculated and presented on this basis. At 31 December 2013, capital and RWAs were also estimated based on the Group's interpretation of final CRD IV legislation and final rules issued by the PRA, details of which can be found in the basis of preparation on page 324 of the *Annual Report and Accounts 2013*

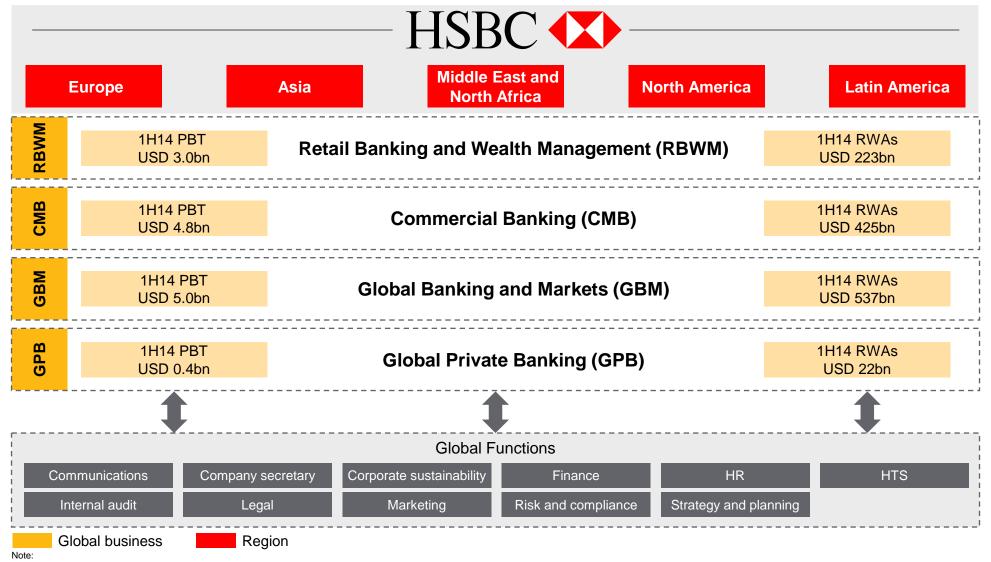
# HSBC Holdings plc financial overview - Reconciliation of Reported to Underlying results

USDm				Variance 1H14		
	1H13	2H13	1H14	vs 1H13	vs 2H13	
Reported profit before tax	14,071	8,494	12,340	(1,731)	3,846	
ncludes:						
FVOD <sup>1</sup>	(19)	(1,227)	(215)	(196)	1,012	
Gain on de-recognition of Industrial Bank as an associate	1,089	-	-	(1,089)	-	
Gain on sale of associate shareholding in Bao Viet Holdings	104	-	-	(104)	-	
Loss on sale of Household Insurance Group's insurance manufacturing business	(99)	-	-	99	-	
Gain on disposal of Colombia operations	-	-	18	18	18	
Gain on disposal of Panama operations	-	1,107	-	-	(1,107)	
Other losses on acquisitions / disposals	1	(19)	(32)	(33)	(13)	
Operating results of disposals, acquisitions and dilutions	(34)	(21)	9	43	30	
Currency translation	12	27	-	(12)	(27)	
Jnderlying profit before tax	13,017	8,627	12,560	(457)	3,933	
Significant items <sup>2</sup> included in underlying profit before tax						
Revenue	851	(258)	(431)	(1,282)	(173)	
Operating expenses	(746)	(2,208)	(271)	475	1,937	

Fair value movements on our long-term debt designated at fair value resulting from changes in credit spread

<sup>2.</sup> On a reported basis

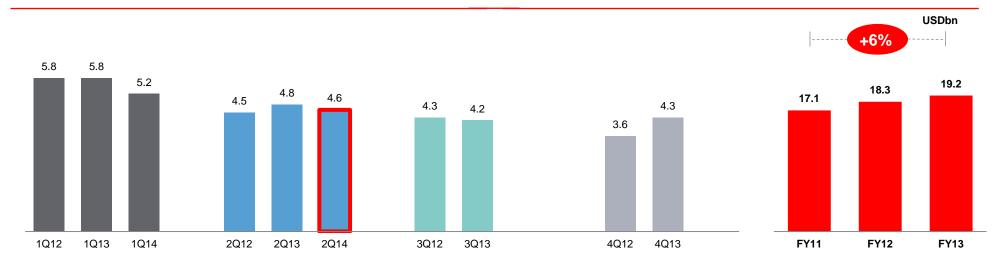
GBM core to HSBC strategy<sup>1</sup> - Franchise of four global businesses offering an integrated service



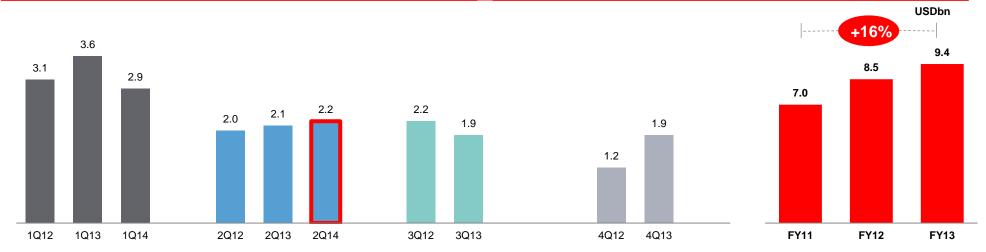
<sup>1</sup> All figures are as reported – 1H14 as reported in the Interim Report 2014

# Performance overview GBM robust performance<sup>1</sup>

### 2Q14 revenue<sup>2,3</sup> of USD 4.6bn



### 2Q14 PBT3 of USD 2.2bn

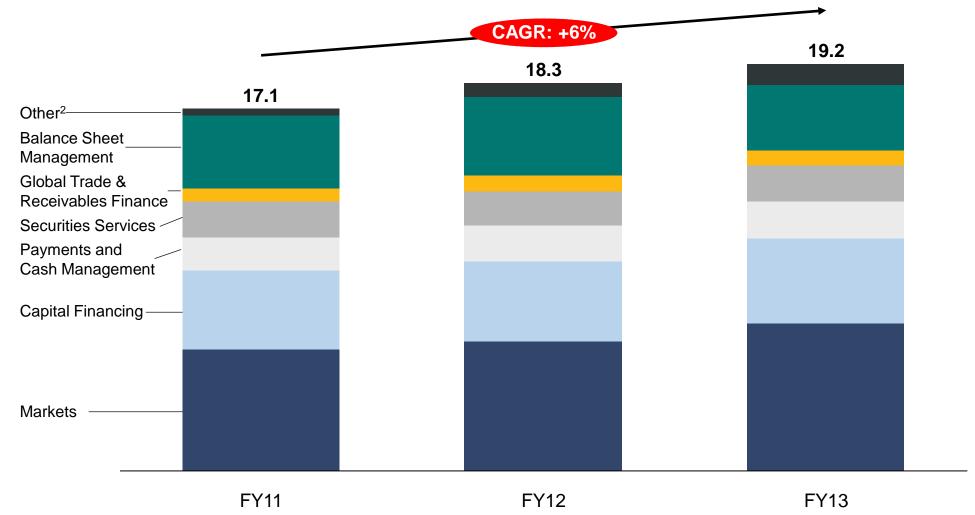


#### Notes:

- 1 All data on a reported basis 2012 and 2013 as reported in the Annual Report and Accounts, 2Q14 as reported in the Interim Report
- 2 Net operating income before loan impairment charges and other credit risk provisions, also referred to as Revenue
- 3 FY13 includes a DVA of USD 0.1bn. FY12 included a net charge of USD 0.4bn as a result of a change in the estimation methodology in respect of CVAs and DVA to reflect evolving market practices

# Growth in majority of client-facing businesses between FY11 and FY13

### Growing revenue<sup>1</sup> between FY11 and FY13 (USDbn)



Note:

<sup>1</sup> Poportod basis

<sup>2.</sup> Principal Investments, Debit Valuation Adjustment, and Other

# Market share in key products and regions

### **Capital Financing**

	Ranking			Ma	Market Share %		
Rankings and Market Share	2012	2013	1H14	2012	2013	1H14	
All International Bonds <sup>1</sup>	5	4	4	5.3	5.7	6.6	
Offshore CNY Bonds <sup>1</sup>	1	1	1	24.2	21.7	21.4	
Global Loans (adj.) <sup>2</sup>	5	3	3	2.1	2.5	2.6	
Global Bookrunner in Project Bonds <sup>3</sup>	9	5	2	4.0	4.8	8.4	
Asia ECM (adj.) <sup>4</sup>	9	9	2	4.3	3.6	7.7	

### **Markets**

	Ranking				Market Share %				
Rankings and Market Share	2012	2013	2014	2012	2013	1H14			
FX – Overall Market Share <sup>5</sup>	5	5	5	6.7	6.9	7.1			
Rates – Europe Fixed Income – Gov Bonds <sup>6</sup>	3	4	5	7.2	6.5	6.9			
Credit – Cash Bonds IG Europe <sup>6</sup>	7	10	7	6.3	4.7	5.9			
HK Equity Market Share <sup>7</sup>	4	3	4	4.4	5.0	4.7			

Notes:

<sup>1</sup> Bloomberg

<sup>2</sup> Dealogic - excludes US/Japan

<sup>3</sup> Dealogic Global Project Finance Review

<sup>4</sup> Dealogic - excludes Australia, Japan and Chinese A shares

<sup>5</sup> Euromoney - Euromoney FX Survey (2014 published MAY14)

<sup>6</sup> Greenwich (2014 published MAR14)

<sup>7</sup> Bloomberg (2014 as at Q2)

# Comprehensive client service spanning multiple products and geographies

### Client

# DIAGEO

# What has HSBC done? Examples of recent transactions

Joint Manager to the Offer and Joint Financial Adviser to Diageo in relation to USD 1.9bn open offer to acquire an additional 26% stake in United Spirits Limited

### Why HSBC?

- Strong track record of advising on strategic transactions in India
- § Trusted advisor relationship with Diageo
- § Ability to deliver holistic cross border solution across advisory and financing



Time critical cash management technical support to GSK's business migration to new Enterprise Resource Planning system in the UK

- Strong and trusted cash management relationship in the UK built up over many years
- Technical expertise in working with GSK to achieve complete success over migration weekend with 24/7 support provided
- Solution
  Ability to support complex cash management re-engineering projects



Bookrunner on DP World's USD 1.0bn inaugural Convertible Bond due 2024 - The DP World Convertible Bond is one of the largest Equity-Linked offerings in EMEA in 2014 YTD

- Strong client relationship, built over several years by the Corporate and Public Sector coverage teams
- § Execution capabilities

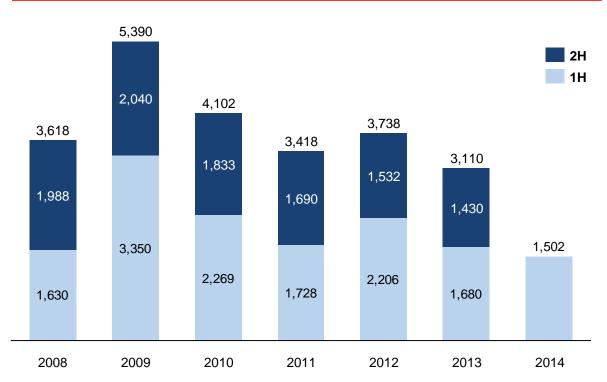


Joint Book Running Lead Manager to the INR19,934 million (USD329 million) Rights Issue of The Tata Power Company Limited. One of the most successful rights issues in India over the last 15 years

- Strong track record of advising on strategic transactions in India
- Strong relationship with the client HSBC's second ECM transaction from the Tata Group post the successful followon offering of USD770 million of Tata Steel in 2011

# Performance overview BSM revenue

### Balance Sheet Management Revenue (USDm)<sup>1</sup>



- Within each operating entity, BSM is responsible for managing liquidity, funding and structural interest rate risk
- BSM reinvests excess liquidity into highly rated liquid assets:
  - central bank deposits
  - sovereign, supranational and agency securities
  - short-term interbank loans
- Credit risk is limited to short-term bank exposure (interbank lending, central banks, high quality sovereigns, supranationals or agencies)
- BSM does not manage the structural credit risk of any of the Group entity balance sheets

#### Notes:

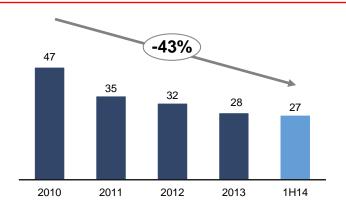
- 1H 2014 as reported in the Interim Report

<sup>1.</sup> On a reported basis:

<sup>- 2012</sup> and 2013 as reported in the Annual Report and Accounts

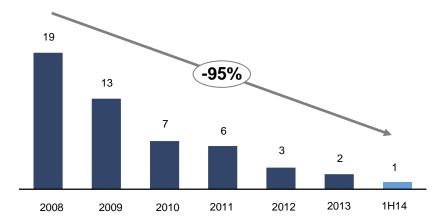
# GBM legacy portfolio managed to protect shareholder value

### ABS portfolio carrying value<sup>1</sup> (USDbn)



- § Portfolio reduced by USD20bn since 2010<sup>3</sup>
- § Hold versus dispose decisions based on a clear economic framework (considering cost of capital and funding)
- Strong capital base allowed us to hold positions while market liquidity improved
- § AFS ABS reserve reduced by USD18bn since 2008<sup>3</sup>
- Price improvements may provide further opportunities to reduce portfolio

### AFS ABS Reserve<sup>2</sup> (USDbn)



### AFS portfolio composition<sup>4</sup> (USDbn)

To	otal <sup>3</sup>	22.7
	<ul> <li>Other ABSs and ABS CDOs</li> </ul>	1.2
	<ul> <li>Student loan-related ABSs and ABS CDOs</li> </ul>	3.7
	<ul> <li>Leveraged finance related ABSs and ABS CDOs</li> </ul>	4.8
٠.	Other Asset-backed	
٠	Commercial Property MBSs and MBS CDOs	4.9
	<ul><li>Other MBSs</li></ul>	1.7
	<ul> <li>US Alt-A MBSs</li> </ul>	3.2
	<ul> <li>Sub-prime MBSs and MBS CDOs</li> </ul>	3.2
	Residential Property	

#### Notes:

- 1 Carrying value relates solely to ABS positions held by the GBM Legacy credit business
- 2 Reserve related to the AFS ABS portfolio that comprises the substantial portion of the Legacy credit portfolio
- 3 As at 30 June 2014
- 4 As at 30 June 2014. Portfolio composition excludes US government agency and US government sponsored enterprise MBS of USD 16.7bn. A substantial majority of positions shown are part of the Legacy credit portfolio

# Performance overview Cost efficiency remains key focus

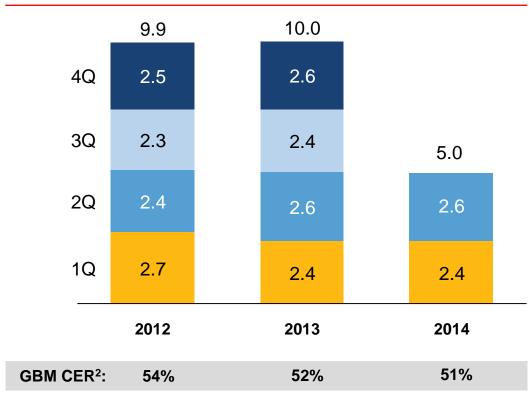
### Continue to actively identify cost savings:

Implementing consistent business models

Re-engineering operational processes

Over USD 300m of sustainable savings delivered since 2011<sup>3</sup>

### Total operating expenses<sup>1</sup> (USDbn)



#### Notes:

<sup>1.</sup> As reported - 2012 and 2013 as reported in the Annual Report and Accounts, 1H14 as reported in the Interim Report

<sup>2.</sup> CER on a reported basis. 2012 and 2013 are for full year. 2014 relates to 1H14 only

<sup>3.</sup> As at 1H14

## Contents

Performance overview
 Distinctive business model
 Positioned for growth
 A Appendix

# Distinctive business model GBM competitive advantages

D	مسمينال ا	1611 - 11	land base
Deep and	i divers	iitiea cii	ent base

Balanced mix of Corporates vs Financial Institutions and Governments<sup>1</sup>

# Diversified by business and geography

 Suite of products across markets, financing, transaction banking and advisory

### **International network**

Distinctive geographic network to connect clients across borders

### Collaboration

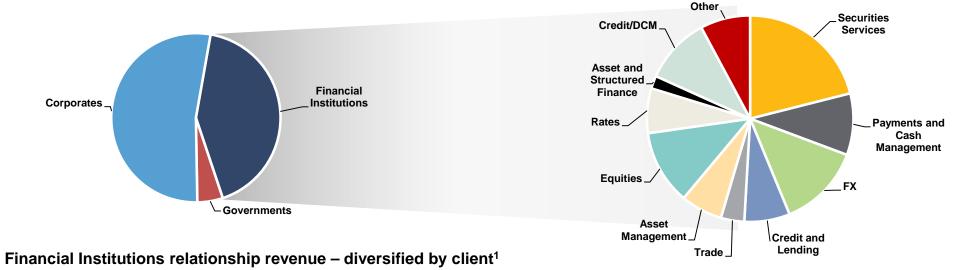
 Collaboration across Global Businesses facilitates client access to our products

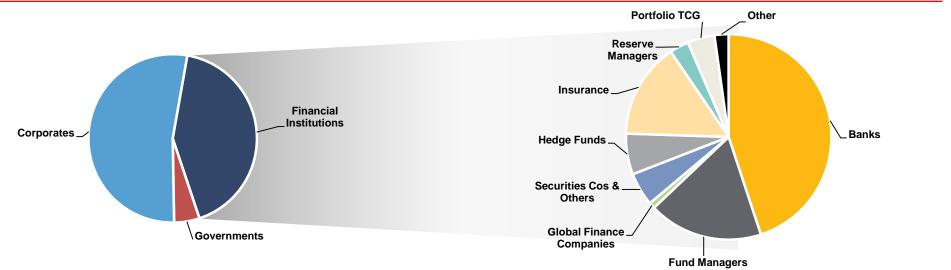
### **Regulatory readiness**

- Well equipped for regulatory change
- Driving Global Standards

Deep and diversified client base: Financial Institutions' revenues are well diversified

### Financial Institutions relationship revenue – diversified by product<sup>1</sup>





# Diversified by business and geography

Management view of operating income<sup>1, 2, 3, 4, 5</sup>

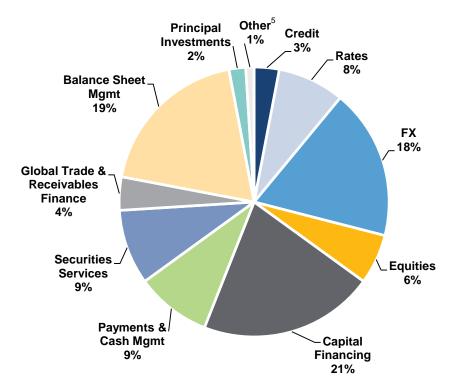
% average 2011-2013

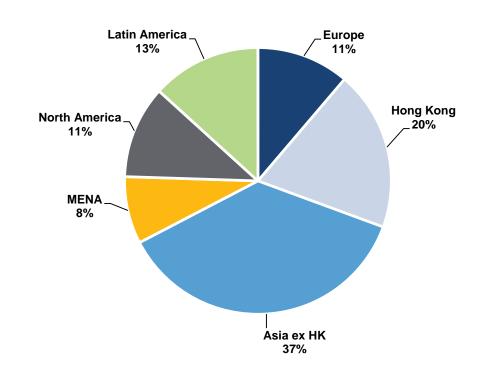
Profit before tax<sup>2</sup>

% average 2011-2013

By product: USD18.2bn

By region: USD8.3bn



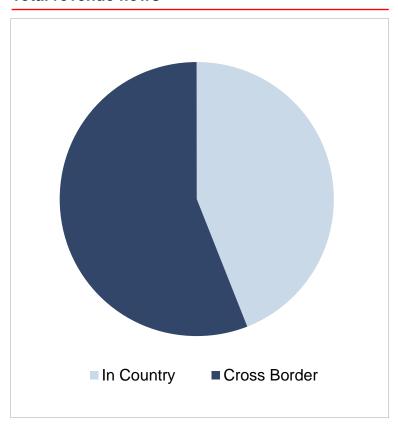


#### Notes

- 1 On a reported basis and before loan impairment charges and other credit risk provisions
- 2 On a reported basis
- 3 A charge of USD(903)m is included in 2012 relating to the change in credit valuation estimation methodology to reflect evolving market practices: Credit USD(52)m, Rates USD(837)m, Foreign Exchange USD(7)m and Equities USD(7)m
- 4 Other in 2012 and 2013 includes a debit valuation adjustment (DVA)
- 5 2011 to 2013 full year comparatives are as per disclosures in the 2013 AR&A. The above reflects the new management structure that has been in place since 12th August 2013

# International network: Leveraging our distinctive geographic network to connect clients across borders

### Total revenue flows<sup>1</sup>



- Over half of all cross-border revenues flow between developed and emerging markets<sup>2</sup>
- Over half of total client revenues are booked outside the client's home country
- Cross border revenues grew at a faster rate than incountry revenues during 2011 – 2013

<sup>1</sup> HSBC internal management information of client revenues for FY2013, as reported at 31Dec13

<sup>2</sup> Developed/Emerging markets defined as per MSCI World Index

# Collaboration: providing solutions to clients across all Global Businesses

### Strengthening collaboration across Global Businesses

- Incremental collaboration revenues of USD 1.3bn for HSBC as a whole since 2010¹
- Revenues from GBM-to-CMB cross-selling increased 11% in 2013, mainly driven by FX sales, although there was a decline in the first half of 2014 compared to the first half of 2013
- Leveraging technology to facilitate FX activities to RBWM customers
- Established dedicated structures within GBM and GPB to jointly cover Ultra High Net Worth Individuals

### **Enabling client success**

### **ABENGOA YIELD**

§ Joint Bookrunner on the USD 828m IPO on the Nasdaq Stock Exchange

- Landmark transaction for our global Equity Capital Markets franchise across Europe, US and Spain
- § Seamless collaboration across Global Businesses (GBM and CMB), product, coverage and sector teams, cementing our strategic relationship with the client



- S Left-Lead Bookrunner on a USD 300m senior unsecured notes issuance
- Joint Right-Lead Arranger on a USD 600m senior secured syndicated revolver and USD 150m secured term loan
- § Outerwall Inc (CMB Client) completed a USD 300m senior unsecured notes offering to repay debt under its credit facility, while also extending maturities and retranching its bank deal
- Demonstrates HSBC's ability to lead a prominent high yield issuance for core clients
- Illustrates HSBC's strong sales, marketing and execution capabilities

# Regulatory readiness: well equipped for regulatory change

#### **Impact Strengths** Client driven business Prohibited activities Ring-fencing definitions Ability to service clients from Structural Geographic reach Leverage multiple balance sheets Reform – UK. Gone concern loss absorbing Operational cost and Clear corporate structure **US and Europe** implementation timing capital requirements Subsidiary structure facilitates Clients relationships Interaction of UK and EU orderly resolution Clearing mandated for liquid Scale of existing custody and **OTC** contracts Central counterparty exposure execution businesses **Execution and** Risk mitigation for un-cleared Extra-territoriality Strong balance sheet clearing trades Market requirement for Derivative business is client Trading of liquid OTC contracts liquid assets focused on exchange-like venues Strong capital position Uncertainty on final end-state Changes in risk-weighting HSBC structure, capital Capital and Additional capital buffers generation and low risk appetite liquidity including counter-cyclical and Aggressive stress testing changes systemic risk buffers Well-placed with regard to Uneven playing field expected future regulatory Leverage requirements Robust regulatory change programme in operation

Concerns

## Contents

1 Performance overview
 2 Distinctive business model
 3 Positioned for growth
 A Appendix

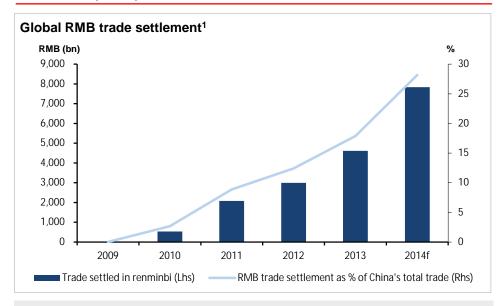
# Positioned for growth

# Investment priorities focus on areas with growth potential

Foreign Exchange & Renminbi	<ul> <li>Enhance Global Business collaboration and capabilities of electronic distribution platform</li> <li>Strengthen our position as the leading international bank in RMB and capture offshore RMB, FX and capital markets opportunities</li> </ul>
Global Trade & Receivables Finance	<ul> <li>Reinforce HSBC's leading position in trade</li> <li>Strengthen position in high growth products/corridors and expand in trading hubs</li> </ul>
Payments & Cash Management	<ul> <li>Deliver improved client coverage and products via client proposition enhancements</li> </ul>
Securities Services	<ul> <li>Capture growth in assets under management, particularly in faster- growing markets</li> </ul>
Capital Financing	Capture shift from bank financing to capital markets financing

# Positioned for growth Renminbi

### Renminbi (RMB) internationalisation



- · China initiated the internationalisation of RMB in July 2009
- RMB is now ranked #2 most used currency in trade finance, overtaking the EUR, and is a Top 10 payment currency<sup>2</sup>
- By 2015, China will settle 30% of its trade, or USD2 trillion, in RMB<sup>1</sup>
- RMB Qualified Foreign Institutional Investors (QFII) quota limit has been expanded more than 10x since inception
- Its adoption will affect a diverse array of products including FX, Trade, PCM and DCM

### **HSBC** is at the forefront

- First foreign bank to underwrite RMB government bonds
- Ranked #1 in Dim Sum bond market with 22% market share<sup>3</sup>
- · Dominant market share (c.40%) among RMB (QFII) custody banks
- First ever to issue a RMB bond outside of Chinese territory
- Tier 1 market maker in RMB FX. Support six new currency crosses
- First ever to assist a global leader in packaging sector to effect a RMB intercompany lending payment and the associated FX hedge transaction completed in London in May
- First ever to execute CNH HIBOR IRS and lead-managed the first CD using CNH HIBOR fixing as floating rate benchmark
- Introduced the new HSBC CNH Long VT3 Index as a way for clients to gain exposure to the appreciation of offshore RMB with a volatility-target.
- First custodian bank for RQFII London and Singapore; first RQFII ETFs provider, listed in LSE



Asia Risk Awards 2013: RMB House of the Year AsiaRisk wrote, "With its roots in Hong Kong and China, HSBC has been at the forefront of developing the renminbi market both onshore and offshore."



ASIAMONEY
OFFSHORE RIMB
SERVICES SURVEY
2013

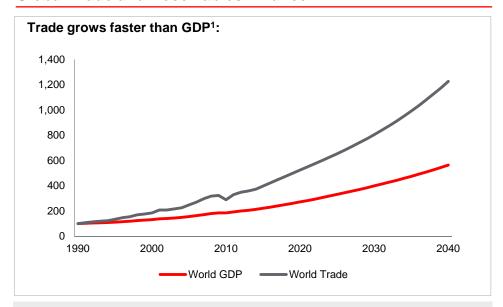
Best for overall products/services

AsiaMoney declared, "HSBC is considered the clear leader for offshore renminbi products."

# Positioned for growth

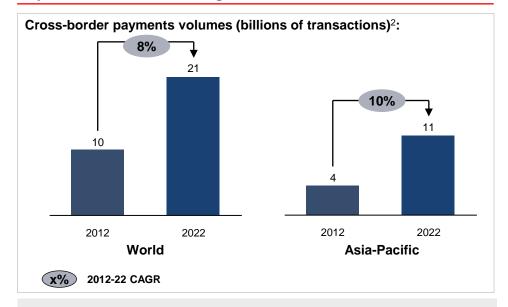
# Global Trade & Receivables Finance and Payments & Cash Management

### Global Trade and Receivables Finance



- Between 1990 and 2010, the average annual growth rate in world trade was 1.9 times that of GDP<sup>1</sup>
- Trade is predicted to continue to grow c. 30% faster than GDP until 2040¹
- The patterns of trade will also change. Over the period 2021-2030, 9 of the 10 fastest growing trade routes will be within Asia, growing on average 15% per year<sup>1</sup>

### **Payments and Cash Management**

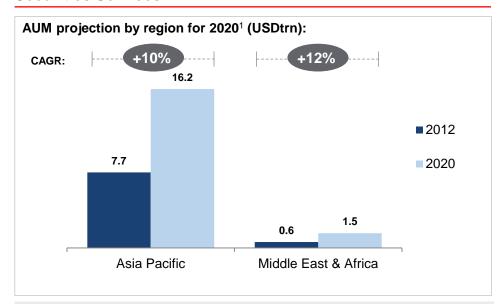


- Geographical expansion of large corporates and rising world trade are expected to increase the demand for cross-border payments and related services
- Volume of cross-border transactions is projected to rise at ca. 8% per annum from 9.9 billion in 2012 to 20.7 billion in 2022<sup>2</sup>, driven by rising trade flows
- Asia-Pacific is expected to benefit particularly well from trade growth, with the region's share of global trade projected to increase to 35% by 2020 (from 30% in 2010)<sup>2</sup>

# Positioned for growth

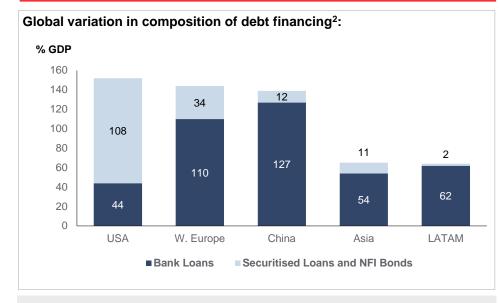
# Securities Services and Capital Financing

### **Securities Services**



- Worldwide AUM managed by the Asset Management industry currently total USD 64 trillion and are projected to increase by c.6% per annum to USD 102 trillion by 2020¹
- Asia and Middle East and Africa regions are projected to grow at a faster rate of 10% and 12% respectively<sup>1</sup>

### **Capital Financing**



- Bank balance sheet constraints will lead corporates to replace bank financing with capital markets debt financing
- Debt securities issuance for European corporates currently represents 10% of their debt financing mix, compared to over 70% for US corporates<sup>2</sup>
- Should see significant DCM opportunities as European corporates migrate corporate funding towards capital markets
- Asia-Pacific and Latin America also have room to both increase the number of financial assets relative to GDP and increase the mix of capital markets debt financing

# Contents

Α	Appendix
3	Positioned for growth
2	Distinctive business model
1	Performance overview

# GBM financials<sup>1</sup>

(USDm)	1H14	1H13	2H13
Credit	593	488	308
Rates	1,127	1,106	547
Foreign Exchange	1,434	1,833	1,353
Equities	691	643	657
Markets	3,845	4,070	2,865
Capital Financing	2,075	2,042	1,952
Payments and Cash Management	904	862	908
Securities services	846	847	815
Global Trade & Receivables Finance	389	371	370
Balance Sheet Management	1,502	1,680	1,430
Principal Investments	342	205	307
DVA	(155)	451	(346)
Other <sup>2</sup>	43	134	213
Total operating income before loan impairment charges and other credit risk provisions	9,791	10,662	8,514
Loan impairment Charges and other credit risk provisions	(49)	(174)	(33)
Net operating income	9,742	10,488	8,481
Total operating expenses	(4,958)	(5,007)	(4,953)
Operating profit	4,784	5,481	3,528
Share of profit in associates and joint ventures	249	242	190
Profit before tax	5,033	5,723	3,718
Cost efficiency ratio	50.6	47.0	58.2
Pre-tax return on average risk-weighted assets (annualised)	2.0	2.8	1.7

#### Notes:

<sup>1</sup> On a reported basis - as reported in the 1H14 Interim Report
2 Includes earnings on capital not assigned to products, gains resulting from business disposals and the offset to notional tax credits
3 The above reflects the new management structure that has been in place since 12th August 2013

# GBM core to HSBC strategy

# Diverse range of products aligned with client needs



Note:

<sup>1</sup> HSBC internal management information as at 31 December 2013

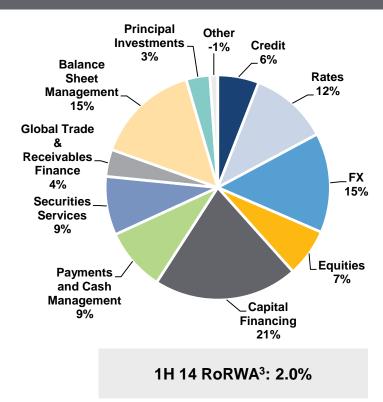
### Diversification

# Performance diversified by business line and geography

### Management view of operating income<sup>1</sup>

% 1H14

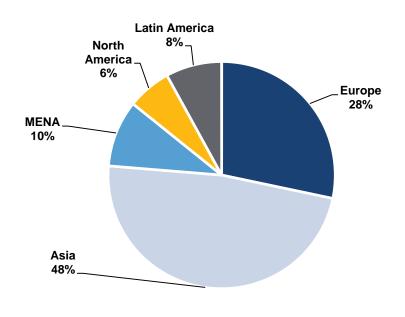
### By product: USD9.8bn



### Profit before tax<sup>2</sup>

% 1H14

### By region: USD5.0bn



1H 14 RWAs<sup>3</sup>: USD537bn

#### Notes:

- 1 On a reported basis, total operating income is before loan impairment charges and other credit risk provisions. 1H14 as reported in the Interim Report
- 2 On a reported basis 1H14 as reported in the Interim Report
- 3 Pre-tax return (annualised) on average risk weighted assets. 2014 RWAs are on Basel 3 basis
- 4 The above reflects the new management structure that has been in place since 12th August 2013

# Product strength

# Market leaders across product and region

		Global I	<b>Markets</b>		Transaction Banking			Capital Financing		
	FX¹	Rates²	Credit <sup>3</sup>	Equities <sup>4</sup>	PCM⁵	Securities Services <sup>6</sup>	Trade and Receivable Finance <sup>7</sup>	Project and Export Finance <sup>8</sup>	DCM <sup>9</sup>	ECM <sup>10</sup>
Hong Kong	#1	#1	#1	#2		#1			#1	#1
RoAP ex Japan	#4	#1	#1	#2		#1			#1	#9
MENA	#4	n/a	n/a	#1		#1			#1	#8
Latam	#2	n/a	n/a	n/a	#1	n/a	#1	#2	#1	#13
UK	#5	#5	<b>#40</b>	<b>"</b> 0		#1			#1	#22
Cont. Europe	#5	#5	#10	#8		#7			#2	#14
North America	#7	#12	#12	n/a		n/a			#8	n/a
Top 5		Top 1	0		Outside To	pp 10		Not a	vailable/not	meaningful

#### Sources:

- FX Euromoney (2014 published May 2014). Middle East ranking shown only (ex. North Africa). Asia ranking shown (inc. HK and Japan)
- Rates Greenwich (2014 published Mar 2014)
- 3. Credit Greenwich (2014 published Mar 2014)
- Equities Extel for EMEA (2014 published in July), Asiamoney Brokers Poll 2013, PCM Euromoney Cash Management Survey 2013
- 5. PCM Euromoney Cash Management Survey 2013

- HSS Global Custodian Global Custody, Custody Risk European Awards 2013, The Asset Tripe A Asset Servicing Awards 2013, Asian Investor Service Provider Awards 2013, HFM European Hedge Fund Services Awards 2013, Mutual Fund and Hedge Fund Administration Survey, Hedge fund.net administrator survey, Clearstream, CMU HK 6\* - Continental Europe includes Germany, Luxembourg and Ireland
- 7. Global Trade and Receivable Finance Oliver Wyman Global Transaction Banking Survey 2012
- 8. Project and Export Finance Dealogic 2013 based on International Bank on advisories closed
- DCM Bloomberg FY 2013; Cont Europe Euromarket Bonds; NA US Bonds (Foreign Issuer); UK Sterling Bonds
- 10. ECM -Dealogic FY 2013; RoAP ex-Japan/Australia & Chinese A-shares



The view from HSBC Building, 8 Century Avenue, Pudong, Shanghai



The view from HSBC Main Building, 1 Queen's Road Central, Hong Kong SAR



The view from HSBC Group Head Office, 8 Canada Square, London

### Cover images: internationalisation of the renminbi

The images show the views from HSBC's head offices in Shanghai, Hong Kong and London – the three cities that are key to the development of China's currency, the renminbi (RMB). The growth of the RMB is set to be a defining theme of the 21st century. HSBC has RMB capabilities in over 50 countries and territories worldwide, where our clients can count on an expert service.

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